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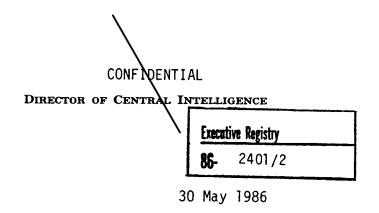
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Remarks	To 3: Per DCI's note, please get back to him on this after he returns from
	trip.
	Exlective Secretary
	30 May 86

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MEMORANDUM FOR: Executive Director

FROM:

DCI

SUBJECT:

Future Directions; CIA Investment Priorities; Agency Information Technology Standards

Sorry I haven't gotten back to you on this. I generally endorse the direction you are suggesting. I would like to hear more detail when I return.

(1)

William J. Casey

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CONFIDENTIAL

12 May 1986

MEMORANDUM FOR: Information Systems Board Members

FROM : Executive Director

SUBJECT : Future Directions

- 1. The Information Systems Board first met almost three years ago. A lot has happened in that three years-most of it initiated by the Board. Most importantly, we have embraced a new philosophy of managing information technology. Far-reaching decisions are now brought to the attention of senior Agency managers--yourselves included--for discussion, debate and resolution. As a result, we have decided:
 - to move toward a decentralized architecture--computers on every desk,
 - to rely on industry standards wherever possible,
 - to support a long-term investment program in computer security,
 - to create an executive information/decision support system, and
 - to build enough flexibility into our systems that we can more easily take advantage of new technology in the future.
- 2. While much important work has been done, many of the decisions that have been made so far are near-term and tactical rather than long-range and strategic. At the meeting on Thursday, May 15 (Room 6D49), I would like us to spend some time discussing future information technology directions for the Agency in general and for the Board in particular. Attached is a strawman agenda for the next year, included for the purpose of provoking discussion. I want to know what you think the strategic information technology issues are, where you think your directorate should be in five years, and how you think the Board can help get us there. See you Thursday.

where you think your directorate should be in five years, and the Board can help get us there. See you Thursday.

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COMPT 86-685

MEMORANDUM FOR:	Director of Central Intelligence Deputy Director of Central Intelligence		
FROM:	Executive Director		
SUBJECT:	CIA Investment Priorities		
have identified the Intelligenc Strategy, (b) s capabilities, a emphasize in th	effort to focus attention on how best to use new resources, I several areas for particular emphasis. This memo (a) reviews to Community priorities contained in the National Intelligence cummarizes how far we have come in rebuilding CIA's and (c) outlines six investment areas which I believe CIA should be next three to five years.		
2. The Na difficult proble control monitor strategic system technology transforces; and more access. As no	lems that we will continue to confront in the 1990sarms ring, particularly deployment of newly developed Soviet mobile ems; terrorism, nuclear and BW/CW weapons proliferation, and ensfer; direct intelligence support to operational military nitoring technological advances that can deny us collection ted in the Strategy, to address these problem areas, we must:		
"Buile eleme other	d from existing capabilities, protecting and improving core nts of our program, even if it means doing less than desired in areas."		
Focus our investment on preserving and improving our capabilities in (a) human source collection and all-source analysis; (b) SIGINT and imagery collection; (c) counterterrorism and counterintelligence; (d) information movement and processing to ensure that we can analyze what we collect; (e) covert action, technological development, and general support infrastructure; (f) the interaction between national and tactical intelligence; and (g) the quality and motivation of our workforce.			

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COMPT 86-685

MEMORANDUM FOR:	Director of Central Intelligence Deputy Director of Central Intelligence
FROM:	Executive Director
SUBJECT:	CIA Investment Priorities

- 1. In an effort to focus attention on how best to use new resources, I have identified several areas for particular emphasis. This memo (a) reviews the Intelligence Community priorities contained in the National Intelligence Strategy, (b) summarizes how far we have come in rebuilding CIA's capabilities, and (c) outlines six investment areas which I believe CIA should emphasize in the next three to five years.
- 2. The National Intelligence Strategy identifies several particularly difficult problems that we will continue to confront in the 1990s--arms control monitoring, particularly deployment of newly developed Soviet mobile strategic systems; terrorism, nuclear and BW/CW weapons proliferation, and technology transfer; direct intelligence support to operational military forces; and monitoring technological advances that can deny us collection access. As noted in the Strategy, to address these problem areas, we must:
 - -- "Build from existing capabilities, protecting and improving core elements of our program, even if it means doing less than desired in other areas."
 - -- Focus our investment on preserving and improving our capabilities in (a) human source collection and all-source analysis; (b) SIGINT and imagery collection; (c) counterterrorism and counterintelligence; (d) information movement and processing to ensure that we can analyze what we collect; (e) covert action, technological development, and general support infrastructure; (f) the interaction between national and tactical intelligence; and (g) the quality and motivation of our workforce.

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